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## 1. Introduction

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25 Since the 1990s, governments around the globe have been concerned about climate  
26 change caused by the rise in greenhouse gas (GHG) emissions, most notably CO<sub>2</sub> from the  
27 burning of fossil fuels (Zhou et al., 2023). With the increasing conflict between the growth  
28 of energy demand and the shortage of fossil fuel resources, the transition to a low-carbon  
29 paradigm is the only sustainable route. It is undeniable that the iron and steel (IS) sector  
30 has been a critical foundation for urbanization and modernization, as well contributing  
31 highly to the economy (Chen et al., 2022). Although the world's IS sector has seen intensity  
32 improvement in terms of energy conservation and emission reduction, the energy- and  
33 carbon-intensive characteristics of the IS sector cannot be overlooked<sup>①</sup>. The sector  
34 currently accounts for about 8 percent of global energy-related CO<sub>2</sub> emissions<sup>②</sup>, and thus  
35 is still facing serious challenges of resource scarcity and emission control regulations. As  
36 the global IS demand grows, more efforts are needed to achieve the 2DS target (i.e., Paris  
2 °C scenario) by 2050.

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38 Considering that energy efficiency is a crucial way to manage energy security,  
39 boost economic advancement, and reduce greenhouse gas (GHG) emissions represented by  
40 CO<sub>2</sub> simultaneously, how to enhance IS sector efficiency gains has become a significant  
41 challenge to accelerate its low carbon development (Huang et al., 2022; Brodny & Tutak,  
42 2022). Against this background, multiple levels of government have strategically  
43 incorporated energy efficiency goals and emission reduction programs into their national  
44 and specific sector agendas. However, regional disparities of energy intensity still  
45 significantly exist (Wang et al., 2022). In addition, pathways to achieve efficiency  
46 improvement and optimization can be quite different for various types of economies  
47 (Sharma et al., 2021). Therefore, it is very important to explore a low-carbon and efficient  
48 development path for the IS sector that is the most suitable for their national conditions.

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50 Although some studies regarding the low-carbon development of the IS industry  
have been found using data from China, Germany, Japan or other countries, international  
comparative studies on the low-carbon development of the IS industry, especially for

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<sup>①</sup> According to IEA, the direct CO<sub>2</sub> intensity of crude steel production has decreased slightly in the past few years, dropped from 1.46 t in 2010 to CO<sub>2</sub>/ t steel to 1.41 t CO<sub>2</sub>/t steel in 2022. (<https://www.iea.org/energy-system/industry/steel>, accessed 2023-08-16)

<sup>②</sup> Worldsteel Association. World steel in figures 2020. 2020. <https://www.worldsteel.org/en/dam/jcr:f7982217-cfde-4fdc-8ba0-795ed807f513/World%2520Steel%2520in%2520in%2520Figures%25202020i.pdf>. [Accessed 21 July 2020].

51 different types of economies, are currently very scarce (Ren et al., 2023; Yu and Tan, 2022).  
52 Specifically, in terms of efficiency evaluation, energy efficiency with carbon emission  
53 constraints for cross-country analysis is rather limited. In terms of estimation methodology,  
54 most studies have failed to incorporate radial and non-radial characteristics of inputs,  
55 expected outputs, and unexpected outputs. In terms of influencing factors, regulatory  
56 quality and numerical levels are rarely discussed, while a systematic framework for the  
57 identification of efficiency determinants is missing. In addition, the synergistic effects of  
58 various factors on efficiency improvement have not been given much attention. In other  
59 words, the following research questions need to be answered: How to comprehensively  
60 evaluate the IS industry's energy efficiency level with carbon emission constraints of  
61 different countries? How to identify the key factors that may impact efficiency gains? What  
62 is/are the necessary and sufficient conditions to achieve high efficiency performance? And,  
63 what pathway(s) could a specific country follow to gain high efficiency performance?

64 To fill the above-mentioned research gaps, this paper first constructs a hybrid  
65 measure (i.e., a global super-EBM with undesirable outputs) for the group 20 (G20)  
66 countries - countries with various economic development levels and with great importance  
67 in both global economic development and steel production - to analyze energy efficiency  
68 under carbon emission constraints in the IS sector. The model can accurately estimate the  
69 efficiency level by simultaneously considering the radial/non-radial characteristics of the  
70 variables as well as the inter-period comparison and ranking of efficient decision-making  
71 units (DMUs). In addition, the technology-organization-environment (TOE) framework is  
72 used to identify the determinants for energy efficiency in the IS industry. The necessary  
73 condition analysis (NCA) and fuzzy set qualitative comparative analysis (fsQCA)  
74 techniques are combined to identify and reveal the possible pathways to achieve high  
75 efficiency performance. In accordance, the contributions of this study are threefold: first, a  
76 hybrid efficiency model with undeniable output is adjusted to provide a comprehensive  
77 technical foundation for cross-country comparison of energy efficiency with emission  
78 constraints. Second, a theoretical framework is introduced to identify key aspects of  
79 efficiency influencing factors. Last but not least, necessary condition(s) and divergent paths  
80 to achieve high efficiency performance are identified for countries under different  
81 situations.

82 The rest of this paper is structured as follows. Section 2 summarizes the existing  
83 relevant literature and presents the innovations of this thesis study. Section 3 presents the  
84 model, sample and data used. Section 4 conducts the empirical analysis. Section 5 is the  
85 discussion, and Section 6 presents the conclusion and proposes countermeasures.

## 86 **2. Literature review**

### 87 **2.1 Energy efficiency measurement for the IS industry**

88 The evaluation of energy efficiency in the IS sector is usually conducted from two  
89 dimensions, that is, single and total factor perspectives. For example, Lin et al. (2011) used  
90 energy usage per unit output value as an indicator to reflect the IS sector's energy intensity  
91 in China. This method is also used by Wiboonchutikula et al. (2014) and Wang (2022) to  
92 reflect the energy intensity of Thailand's and China's IS sectors, respectively. In addition  
93 to efficiency estimation using economic indicators, energy consumption to produce one  
94 unit of product (i.e., crude steel or pig iron) is also a widely used indicator to reflect energy  
95 intensity (Lu et al., 2016; He and Wang, 2020; Sun et al., 2021). As an approach to measure  
96 energy economic efficiency, energy intensity has the advantages of intuitiveness,  
97 conciseness, and operability. However, this type of measurement method is still limited as  
98 it overlooks other important production elements while unable to reflect the substitution  
99 relationship between factors (Liu et al., 2020).

100 On the other hand, total factor analysis based on Data Envelopment Analysis (DEA)  
101 approach that deals with multiple input and output variables has been widely used to  
102 estimate efficiency level in the current literature. For example, Morfeldt and Silveira (2014)  
103 estimated the dynamics of energy efficiency in the European IS sector during 2000-2010  
104 using Malmquist index calculated based on slacks-based model (SBM). The inputs selected  
105 were solid fuels, electricity, and other energy resources, while pig iron, crude steel, and  
106 finished steel were selected as outputs. Wu and Lin (2022) also used DEA-based  
107 Malmquist index to estimate dynamic energy efficiency of China's IS industry, and capital,  
108 labor, and energy inputs were selected to produce the industrial economic output in the  
109 estimation model. In addition, two stage DEA and the combination of meta-frontier  
110 technique and the CCR (Charne, Cooper, and Rhodes) models are also utilized to estimate  
111 the total factor energy efficiency of China's IS industry (Wu et al., 2015; Feng et al., 2018).

112           **2.2 Influencing factors of energy efficiency**

113           Influencing factors of efficiency are various, depending on the analytical focuses  
114 or perspectives. Some studies focused on economic development or institutional factors  
115 when discussing the determinants of the IS sector's energy efficiency. Flues et al. (2015)  
116 investigated the energy consumption of steel production in five major EU steel countries  
117 (Germany, Italy, France, Spain, and the United Kingdom) by analyzing the proportion of  
118 capital stock to GDP, labor costs, and the price of raw materials. The findings suggested  
119 that GDP and investment climate exert the biggest influence on intensity reduction in the  
120 long run. Zhang and Huang (2017) found that the ownership reform due to changes in the  
121 regulatory framework helped to improve energy efficiency in China's IS industry, whereas  
122 fast market expansion due to market liberalization and regulation decentralization exerted  
123 negative impacts on intensity reduction.

124           Structural factors such as energy mix, technical structure, and product structure are  
125 also studied by researchers. One study by Liu et al. (2012) showed that due to technological  
126 differences in China's IS sector, electricity represented only 20% of the energy use of the  
127 sector. Decline in energy intensity of Swedish IS production may be attributed to increasing  
128 electricity usage, as well as consistent utilization of natural gas and other fuels (Morfeldt  
129 and Silveira, 2014). In terms of technical structure, blast furnace/ basic oxygen furnace  
130 (BF/BOF) and electric arc furnace (EAF) are two commonly used techniques in IS  
131 production. Studies have shown that the higher the share of EAF, the more helpful it is to  
132 decrease CO<sub>2</sub> intensity (Hasanbeigi et al.,2014; Rojas-Cardenas et al., 2017). Other  
133 efficiency influencing factors such as material or product prices, technology diffusion,  
134 innovative capability, waste recycling, and green supply chain construction were also  
135 discussed in the literature (Bhadbhade et al., 2019; Talaei et al.,2020; Devlin and Yang,  
136 2022).

137           **2.3 Pathways to improve energy efficiency**

138           Pathways to improve the efficiency of the IS sector are usually discussed based on  
139 literature review, statistical estimation, or regression analysis. For example, Hasanbeigi et  
140 al. (2014), by analyzing historical data, proposed that newer equipment and higher EAF  
141 share might be helpful to decrease the energy intensity of the IS sector. Lee (2015) used a  
142 questionnaire to explore the driving forces of energy efficiency in the Korean IS sector,

143 and found that cost saving, energy tax and energy price were important factors. Na et al.  
144 (2019) pointed out that energy efficiency can be enhanced by adjusting the energy and  
145 product structure of enterprises based on a systematic literature review analysis. This article  
146 also articulated that improving the level of science and technology and renewing equipment  
147 could contribute to the sustainable development of the IS industry. Wang et al. (2022)  
148 emphasized that global cooperation between different countries along the entire steel  
149 supply chain needs to be encouraged to facilitate the efficiency gains of the global steel  
150 sector, based on carbon and energy intensity statistics for major countries.

151 Regression approaches were employed to explain the impacts of different factors  
152 on efficiency gains from a quantitative perspective to reveal pathways to achieve high  
153 efficiency performance. For example, Flues et al. (2015) analyzed the pathways to achieve  
154 high energy efficiency performance of the IS sector in five countries using the generalized  
155 least squares method, and concluded that GDP and investment climate exert the biggest  
156 influence in the long run. Based on the results of truncated regression, Haider and Mishra  
157 (2021) argued that technology should be transferred from the best energy efficient firms of  
158 advanced countries to undeveloped economies' firms to narrow the efficiency gap. Wu and  
159 Lin (2022) utilized the TOBIT model to estimate the relationship between environmental  
160 regulations and energy-environmental performance of China's IS sector, and suggested that  
161 reasonable and diversified environmental regulations as well as innovative system  
162 construction should be promoted to gain high efficiency performance.

#### 163 **2.4 Review and contributions of this study**

164 First, it can be seen that energy efficiency evaluation for the IS sector has gradually  
165 transited from single factor to total factor analysis. However, the current research mainly  
166 depends on either radial or non-radial techniques of DEA. Such methods have certain  
167 limitations that may lead to biased estimation (Wang et al., 2023). In addition, the single-  
168 stage DEA model used in the existing research uses different sets of technologies, which  
169 may bring about non-comparability of the efficiency values of DMUs in different periods.  
170 Therefore, this study uses the global-super-EBM model, taking unexpected output into  
171 account to eliminate the defects of the above models and enhance the comparability of the  
172 results.

173           Second, in terms of factors affecting the IS sector's energy efficiency, the selection  
174 of influencing factors is relatively random and little research has provided a theoretical  
175 framework for determinant identification. In addition, the discussion on the quality of  
176 regulation and the role of digitalization is rarely mentioned in previous studies. According  
177 to the theory of industrial competition, technology, policy, market, and economic  
178 environment are four important external factors affecting the competitive advantage of a  
179 sector (Peng et al., 2022). Therefore, this article first employs the TOE framework to  
180 discuss the key components of the IS sector's energy efficiency in several countries from  
181 the aspects of technical, organizational (i.e., policy), and environmental (i.e., market and  
182 economic) factors to solve the problems of disorder and dispersion in factor selection.

183           Third, prior studies mostly used regression methods to analyze the net effect of  
184 specific factors without considering the possibility of interaction of each antecedent  
185 variable. In other words, the coupling effect of the interdependence of influencing factors  
186 on the entire system has not been taken into consideration. In addition, endogenous  
187 problems among the variables often lead to spurious regressions (Wu et al., 2019).  
188 Therefore, this article utilizes the perspective of set theory to determine which conditions  
189 (configurations) are adequate or necessary for the outcome (configurations) to provide a  
190 new angle and implications for policy and decision making in the IS sector.

191           Finally, the current international comparison has relatively low coverage in samples  
192 of the global IS producing countries as they are mainly concentrated on geographical  
193 agglomeration (i.e., the European major steel producers) or individual countries with large  
194 IS production (i.e., China and the U.S.) (Lopze et al., 2023). In other words, international  
195 efficiency comparative analysis of the IS industry covering countries with different  
196 development levels is rather limited. Therefore, this article selects the G20 countries which  
197 are major IS producers, with various backgrounds, as the research sample for analysis. In  
198 so doing, efficiency gaps between industrialized and emerging countries as well as  
199 pathways to achieve high efficiency performance for countries with different backgrounds  
200 and characteristics will be revealed accordingly.

201 **3. Model and data**

202 **3.1 Model construction**

203 (1) global-super-EBM with undesirable output

204 In measuring energy efficiency, prior studies have used radial DEA models  
205 represented by CCR models or non-radial DEA models represented by SBM models.  
206 However, radial models usually overestimate the actual efficiency while non-radial models  
207 tend to underestimate the actual efficiency due to the neglect of non-zero inputs and output  
208 relaxation, leading to bias in efficiency assessment (Wang et al., 2020). The EBM model  
209 is a hybrid distance function combining the characteristics of radial and non-radial  
210 techniques that can effectively address the inherent shortcomings of the above two models  
211 and provide a new solution for energy efficiency measurement. In addition, previous  
212 studies usually consider that the production frontiers constructed in each period are  
213 independent of each other when measuring energy efficiency, which makes it impossible  
214 to compare the energy efficiency obtained from the study across different periods.  
215 Therefore, this study uses a global DEA approach to solve this problem. Moreover, to  
216 further rank the efficiency values among the effective decision units, the super-efficiency  
217 evaluation technique is also added to the model. In summary, an improved DEA model,  
218 i.e., global-super-EBM model with undesirable output is developed and used to evaluate  
219 the energy efficiency of the IS industry in G20 countries in order to obtain more accurate  
220 evaluation results (Wang et al.,2023).

221 Specifically, for a given DMUs at time  $t(t = 1, \dots, T)$ , each  $DMU_k (k = 1, \dots, n)$   
222 has  $m$  inputs  $X = (x_1, x_2, \dots, x_n) \in R_+^{m \times n}$ ,  $s$  desirable outputs  $Y = (y_1, y_2, \dots, y_n \in R_+^{s \times n})$ ,  
223 and  $q$  undesirable outputs  $B = (b_1, b_2, \dots, b_n)R_+^{q \times n}$ . The global-super-EBM with  
224 undesirable outputs can be expressed as:



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$$K^* = \min_{\theta, \eta, \lambda, s^-, s^+} \frac{\theta - \varepsilon_x \sum_{i=1}^m \frac{w_i^- s_i^-}{x_{ik}}}{\eta + \varepsilon_y \sum_{r=1}^s \frac{w_r^+ s_r^+}{y_{rk}} + \varepsilon_b \sum_{q=1}^p \frac{w_q^{b-} s_q^{b-}}{b_{qk}}}$$

$$\text{s. t. } \sum_{t=1}^T \sum_{j=1, j \neq k}^n x_{ij}^t \lambda_j^t - s_i^- = \theta x_{ik}, i = 1, \dots, m$$

$$\sum_{t=1}^T \sum_{j=1, j \neq k}^n y_{rj}^t \lambda_j^t + s_r^+ = \eta y_{rk}, r = 1, \dots, s$$

$$\sum_{i=1}^T \sum_{j=1, j \neq k}^n b_{qj}^i \lambda_j^i - s_q^{b-} = \eta b_{qk}, q = 1, \dots, p$$

$$\lambda \geq 0, s_i^- \geq 0, s_r^+ \geq 0, s_q^{b-} \geq 0$$

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where  $K^*$  is the efficiency score;  $x_{ik}$ ,  $y_{rk}$ , and  $b_{qk}$  are the  $i$ -th input,  $r$ -th desirable output, and  $p$ -th undesirable output, respectively;  $\theta$  is the planning parameter of the radial part;  $\varepsilon_x$ ,  $\varepsilon_y$  and  $\varepsilon_b$  stand for the importance of the non-radial part of desirable inputs, desirable and undesirable outputs, respectively;  $\varepsilon$  is a core parameter that reflects the importance of non-radial parts whose value is between 0 and 1, if  $\varepsilon = 1$ , it is equivalent to SBM model; if  $\varepsilon = 0$ , it is equivalent to the CCR model;  $w_i^-$ ,  $w_i^+$  and  $w_q^{b-}$  are the weight of inputs, desirable and undesirable outputs, respectively;  $s_i^-$ ,  $s_i^+$  and  $s_q^{b-}$  represent the non-zero slack term of inputs, desirable and undesirable outputs, respectively;  $\lambda$  is the linear combination coefficient of DMUs (Tone and Tsutsui, 2010).

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## (2) Necessary condition analysis model

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Necessity and sufficiency both are emerging explanations of causation. A necessary cause is defined as an outcome that does not appear in the absence of an antecedent, while a sufficient cause means that the antecedent (combination) can sufficiently produce the outcome (Dul, 2016). Therefore, this article adopts the NCA approach as a complement to the QCA method, which is superior in sufficiency analysis. QCA can recognize necessary relationships, however, it simply expresses "whether a condition is necessary or unnecessary for a result" in terms of quality. On the contrary, NCA uses variable scores and linear algebra to allow for making in-degree statements of necessity. NCA plots an

244 upper limit line on the top of the data in the XY scatter diagram, with a blank space in the  
245 upper left corner indicating that a higher Y value is not achievable for a lower X value.  
246 According to Dul (2016) and Torres and Godinho (2022), the effect size  $d$  is the percenta  
247 ge of the observed potential area that is above the ceiling line.  $D$  is equal to  $C/S$ , where  $C$   
248 is the size of the ceiling area and  $S$  is the size of the potential area for the observed value.

249 The combination of NCA with QCA has a greater value due to the quantification  
250 of the necessary degree of NCA. Therefore, this article uses NCA to check if certain  
251 external conditions are required to achieve certain energy efficiency performance, and  
252 further utilizes QCA to test the robustness of the outcome of the necessity analysis.

### 253 (3) Qualitative comparative analysis approach

254 As a classic approach in configurations research, QCA uses a set-theoretic  
255 perspective to conduct comparative analysis across cases, identifying those divergent  
256 pathways which can lead to the same result (Furnari et al., 2021). QCA aims to identify  
257 sufficient or necessary subset relationships, combining the strengths of qualitative and  
258 quantitative analysis, answering the question of "generalizability" of qualitative analysis in  
259 a handful of instances, and making up for the lack of qualitative shift and  
260 phenomenological assessment in large samples (Ragin, 2009). Meanwhile, QCA makes  
261 use of Boolean algebra, which prevents omitted variable biasness. Hence, control variables  
262 are not included in the QCA method, which also excludes the endogeneity problem of  
263 traditional regression analysis. Depending on the data type, QCA methods can be further  
264 divided into multi-value qualitative comparative analysis (mvQCA), clear set qualitative  
265 comparative analysis (csQCA), and fuzzy set qualitative comparative analysis (fsQCA).  
266 Since fsQCA has the advantage of dealing with both category and degree problems, it is  
267 chosen as the model for energy efficiency influencing factors under the carbon emission  
268 constraint in the IS industry in this study (Schneider and Wagemann, 2012).

269 The process of exploring the pathways for generating high energy efficiency in the  
270 IS industry through the fsQCA approach in this study is as follows: first, a calibration  
271 process was performed to convert the qualitative conditions to quantitative values between  
272 0.0 and 1.0. The selection of anchor points for the data calibration process was enlightened  
273 by earlier studies, including the full non-membership point (5%), the crossover point (50%),  
274 and the full membership point (95%) (Fiss, 2011). However, samples scoring 0.5 would be

275 deleted from the truth table analysis. This problem was solved by adding a little constant  
276 (0.001) to recalibrate every participation score with 0.5 value (Fiss, 2011). Next, each  
277 condition was tested individually to see if it is necessary for the outcome. If the reliability  
278 level is above 0.9, then the requirement or set of requirements is "necessary" or "nearly  
279 always necessary" (Ding, 2022). In addition, by analyzing the truth table, a sufficiency test  
280 can be performed to get the possible configurations.

### 281 **3.2 Research sample, variables, and data**

282 In this study, G20 countries were selected as the research sample, for several  
283 reasons. First, G20 countries represent economies with extensive economic and trade  
284 contacts and frequent factor exchanges. Second, the G20 countries represent a diverse  
285 spectrum of economies, including both traditionally industrialized nations and growing  
286 countries like China and other significant developing nations, which have particular  
287 research significance. Third, the overall crude steel production of G20 countries in 2020  
288 accounts for almost 90% of the global share, which has research typicality and practical  
289 significance for this study. Considering data availability and sample typicality, Spain was  
290 used to replace the EU, while Saudi Arabia and Indonesia were excluded as they had  
291 serious data missing.

#### 292 (1) Inputs and outputs for energy efficiency estimation

293 For firm-level or region-level energy efficiency level analysis, more employee or  
294 economic related indicators are available, whereas cross-nation comparison for IS energy  
295 efficiency is quite constrained due to the limits on comparative indicators of the sector.  
296 Therefore, two important studies conducted by Morfeldt and Silveira (2014) and Nilsen  
297 (2017) are referenced when constructing the input-output analytical framework in this  
298 study. Specifically, coke, electricity, and other energy (i.e., natural gas, coal-related energy  
299 except coke, and other power carriers) resources are selected as the inputs to reflect the  
300 energy usage for iron and steel production. Because coke there is a clear distinction in the  
301 types of energy inputs between primary and secondary production of IS, where coke is the  
302 primary energy input for the former and electricity is for the latter, the energy input  
303 groupings in the model in this study provide a clear energy efficiency boundary that is more  
304 representative of the structural division of the sector.

305 In terms of output variable section, pig iron and crude steel production are both  
 306 used as proxies for desirable outputs as they are the two main products of primary and  
 307 secondary production of IS, respectively. In other word, these outputs can reflect the  
 308 variations of energy inputs required along the process. In the meanwhile, fossil fuel-based  
 309 energy mix and production process also make the IS sector one of the most carbon-  
 310 intensive industry globally. Considering that carbon dioxide emissions is the most typical  
 311 and influencing indicator among all the GHG emissions, it is therefore used as the by-  
 312 product and the undesirable output for efficiency estimation in this study. Specifically, the  
 313 CO<sub>2</sub> emission value for the IS industry is calculated using energy consumption data from  
 314 the International Energy Agency (IEA) and conversion factors from Intergovernmental  
 315 Panel on Climate Change (IPCC) for various energy sources. The observation period is  
 316 chosen as 2010-2020, and the description of inputs, outputs and data sources are detailed  
 317 in Table 1.

318 Table 1. Inputs and outputs of EBM model

Variable	Description	Sources
<i>desirable outputs</i>		
pig iron	annual pig iron production	Steel Statistical Yearbook of World Steel Association (WSA)
crude steel	annual crude steel production	
<i>undesirable outputs</i>		
CO <sub>2</sub>	carbon dioxide emissions from the IS production process	calculated by IEA Extended Energy Balances
<i>inputs</i>		
coke	coke use in IS production	IEA Extended Energy Balances
electricity	electricity in IS production	
others	other energy in IS production	

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320 (2) Influencing factor identification

321 IS production, being an activity influenced by policy orientation, requires an  
 322 elevated level of relevant organizational capacity and technology. To discuss the  
 323 influencing factors in a more organized way, this study introduces the TOE framework.  
 324 The properties of technology itself and other relevant technological variables are

325 highlighted by Technology (*T*); Organization (*O*) emphasizes how the regulators,  
326 represented by the government, stimulate or constrain the behavior of the enterprises  
327 through the enactment and implementation of regulatory policies; and Environment (*E*)  
328 analyzes how resource constraints and economic development have an impact on growth  
329 of the sector to develop or hinder it.

330       Technology (*T*): As information and communication technology (ICT) advance, the  
331 digital economy enables firms to upgrade their products, create new value, and improve  
332 their allocative efficiency (Koch and Windsperger, 2017). In addition, ICT diffusion  
333 supports the dissemination of information, data creation and sharing across space and time,  
334 which can reduce unnecessary energy consumption, carbon emissions and enhance energy  
335 efficiency (Zhao et al., 2022). Therefore, this study uses the ICT index as one of the proxies  
336 of the technology dimension. It is also noted that the ICT indicator is determined by fixed  
337 telephone subscription, mobile cellular subscription, internet use, and fixed broadband  
338 subscription, and is calculated using principal component analysis (PCA) following the  
339 study of Dutta et al. (2019). PCA is a multivariate statistical method that is used to construct  
340 composite indexes based on different variables. It simplifies the complexity in high-  
341 dimensional data while maximumly containing the information reflected by the original  
342 variables, and this approach has been widely used to construct composite indexes including  
343 the ICT index in the literature (Khan et al., 2022). In addition, the share of EAF production  
344 can also reflect the technical structure of the sector (Hasanbeigi et al., 2014). The energy  
345 usage per ton of steel and the type of power carrier varies according to the production  
346 technology route. In general, BF/BOF consumes about 2.2-2.6 times more energy than EAF  
347 as more chemical energy is required for the conversion of iron ore to iron. Therefore, in  
348 this study, the EAF ratio is used as another proxy variable for the technology dimension.

349       Organization (*O*): The transformation of the IS sector to green development is a  
350 dynamic process in which the government "sets the stage" and the enterprises "sing". In  
351 fact, it is closely related to government support for enterprises to perform well. Under  
352 environmental regulations, enterprises need to invest more in green transformation to  
353 comply with government-set green manufacturing requirements, which in turn brings  
354 "legitimacy" to the enterprises, and this process stimulates green innovation behavior and  
355 promotes the green transformation of the IS sector (Xiao et al., 2022). Hence, this study

356 chooses the regulatory quality (RQ) of the world governance index (WGI) as a proxy  
 357 variable for the organizational dimension.

358 Environment (*E*): A significant element of the market environment is the resource  
 359 constraint, which refers to the resource limitations on the development of the sector (Harris  
 360 et al., 2019). The IS sector is among the heavy industries with a high dependence on fossil  
 361 fuels such as coal, thus is facing serious resource constraints. Accordingly, this study uses  
 362 the share of coal usage in overall energy consumption as one of the proxy variables for the  
 363 environment. In addition, with the deepening of socio-economic growth and  
 364 industrialization, the need for IS products and the corresponding demand for low carbon  
 365 development will both increase. Therefore, the degree of economic development of an  
 366 economy is closely related to efficiency in IS sector, and this work uses real value of GDP  
 367 per capita to represent environmental dimension.

368 The description of outcome and condition indicators of NCA and fsQCA models as  
 369 well as the data sources are detailed in Table 2.

370 Table 2. Outcome and conditions of NCA/fsQCA models

<b>Outcome/ conditions</b>	<b>Description</b>	<b>Sources</b>
<i>outcome</i>		
energy efficiency	energy efficiency score in IS sector of the G20 countries	Calculated from the global-super-EBM model
<i>conditions</i>		
T: ICT	ICT level	World Development Index (WDI) dataset
T: EAF	ratio of EAF steel in IS production	Steel Statistical Yearbook of WSA
O: RQ	regulatory quality	WGI dataset
E: PCE	proportion of coal usage in the energy use of IS sector	calculated by IEA Extended Energy Balances
E: GDP	GDP per capita (in constant PPP)	WDIdataset

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#### **4. Empirical tests**

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##### **4.1 Energy efficiency analysis**

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Based on the global-super-EBM model with unexpected outcome presented in

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section 3.1, this study measures the energy efficiency scores under carbon emission

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constraint using statistical data of G20 countries (see Table 3 for details).

Table 3. Energy efficiency of G20 countries (2010-2020)

No	DMU	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Ave.
1	Argentina	0.676	0.692	0.703	0.706	0.721	0.729	0.706	0.842	0.982	1.068	0.780	0.773
2	Australia	1.027	0.901	0.811	0.851	0.832	0.861	0.931	0.936	0.900	0.916	0.918	0.897
3	Brazil	0.695	0.696	0.657	0.666	0.682	0.670	0.676	0.671	0.669	0.662	0.659	0.673
4	Canada	0.713	0.661	0.691	0.719	0.698	0.686	0.675	0.693	0.663	0.690	0.653	0.685
5	China	0.708	0.701	0.702	0.716	0.695	0.707	0.703	0.706	0.838	0.827	0.949	0.746
6	France	0.794	0.785	0.832	0.805	0.807	0.797	0.758	0.866	0.866	0.885	0.851	0.822
7	Germany	0.989	0.896	1.002	0.984	1.054	0.978	0.968	0.995	0.985	0.995	0.972	0.983
8	India	0.615	0.616	0.614	0.622	0.617	0.630	0.640	0.625	0.599	0.601	0.598	0.616
9	Italy	0.710	0.741	0.741	0.732	0.784	0.771	0.817	0.814	0.791	0.773	0.736	0.764
10	Japan	0.931	0.891	0.904	0.952	0.974	0.944	0.944	0.891	0.907	0.890	0.855	0.916
11	Korea	0.837	0.886	0.904	0.848	0.902	0.835	0.994	0.948	0.873	1.002	0.989	0.909
12	Mexico	0.890	0.929	0.896	0.935	0.965	0.962	0.970	1.005	0.973	0.899	1.013	0.948
13	Russia	0.581	0.579	0.585	0.590	0.588	0.587	0.584	0.587	0.584	0.577	0.580	0.584
14	South Africa	0.790	0.773	0.759	0.776	0.843	0.593	0.591	0.600	0.597	0.596	0.514	0.667
15	Spain	0.878	0.847	0.878	0.807	0.962	1.017	0.872	0.809	0.922	0.863	0.783	0.874
16	Turkey	0.884	0.921	1.001	1.000	1.007	0.994	0.915	0.894	0.895	0.861	0.872	0.930
17	UK	0.878	0.888	0.932	0.998	1.004	0.948	0.920	0.973	1.005	0.983	0.985	0.955
18	US	0.742	0.781	0.863	0.840	0.844	0.800	0.814	0.724	0.719	0.739	0.674	0.774
	<b>Developed ave.</b>	0.850	0.828	0.856	0.853	0.886	0.864	0.869	0.865	0.863	0.873	0.842	0.859
	<b>Developing ave.</b>	0.730	0.738	0.740	0.751	0.765	0.734	0.723	0.741	0.767	0.761	0.746	0.745
	<b>G20 ave.</b>	0.797	0.788	0.804	0.808	0.832	0.806	0.804	0.810	0.820	0.824	0.799	0.808



379 Table 3 shows that the energy efficiency of the IS sector in the G20 countries has  
380 slightly increased by about 0.25% during 2010-2020. In addition, the efficiency  
381 performance of industrialized economies is significantly higher than that of emerging  
382 countries. The advanced industrialization level of Japan, Korea, Western Europe, and the  
383 United States makes them able to support the development of the EAF route due to the  
384 accumulation of a certain scrap base (Talaie et al., 2020; Na et al., 2019). Research by  
385 Hasanbeigi et al. (2014) and Nielsen (2017) also supports the above conclusion. The  
386 development model of the IS sector in these countries has reflected intensive and  
387 qualitative growth. In contrast, developing countries have not yet completed  
388 industrialization (Zhang et al., 2017). It is also notable/worth mentioning that the low  
389 ranking of emerging economies, represented by the BRICS, may be related to their large-  
390 scale production of IS and insufficient product structure optimization and adjustment. A  
391 conventional BF/BOF route uses blast furnaces to turn iron ore, coke, and limestone into  
392 pig iron, which is then transformed into crude steel in alkaline oxygen furnaces. China,  
393 Russia, and Brazil produce most of their crude steel based on the BF/BOF process, and  
394 China is the world's largest producer of crude steel with 90% of its crude steel produced  
395 through the BF/BOF process. India, on the other hand, is lagging in its industrial sector  
396 despite the introduction of IS energy efficiency programs. Technical, financial, and  
397 regulatory constraints limit companies from investing in energy efficiency programs in  
398 emerging nations like India, which can lead to energy inefficiency (Haider and Mishra,  
399 2021).

400 In order to distinguish the variations in the G20 group's average level of energy  
401 efficiency more clearly, this article also analyzes the disparities between the groups (i.e.,  
402 developed and developing) using the Wilcoxon rank-sum test. The P-value of the annual  
403 average level difference test between developed and developing countries rejected the  
404 original hypothesis at a significant level of 1% ( $P=0.0002<0.01$ ), indicating that the  
405 efficiency gap between developed and developing countries is still remarkable. Fortunately,  
406 it is also noteworthy that the gap between the average efficiency of developed and  
407 developing groups narrowed from 0.120 to 0.096 during the observation period,  
408 demonstrating that the efficiency gap in the IS sector between different groups is slowly  
409 narrowing down over the years. Therefore, how to further narrow down the differences

410 across countries needs to be discussed. In other words, finding the most suitable pathways  
 411 for a given country to achieve high energy efficiency performance will be helpful to  
 412 facilitate the convergence of efficiency differences worldwide.

#### 413 4.2 Necessary Condition Analysis

414 NCA can be used to determine if a particular circumstance is required for a specific  
 415 outcome. It can also estimate the size of the necessary condition's influence. Ceiling  
 416 Envelopment (CE) and Ceiling Regression (CR) techniques are both selected to generate  
 417 functions for robustness purpose, and the results are presented in Table 4<sup>®</sup>.

418 The effect size (d) ranges from zero to one, which represents a low level when the  
 419 effect size is less than 0.1, a medium level when the effect size is between 0.1 and 0.3, and  
 420 a higher level when the effect size is closer to 1. The necessary conditions to be calculated  
 421 by the NCA method must satisfy both statements: the effect size should not be less than  
 422 0.1, and the Monte Carlo simulation substitution test results of the effect size need to be  
 423 significant (Dul et al., 2020).

424 Table 4. Necessary condition analysis Results

Condition	Method	Accuracy	Effect size (d)	P-value
ICT	CR-FDH	77.80%	0.252	0.012
	CE-FDH	100.00%	0.091	0.156
	CR-VRS	77.80%	0.252	0.008
	CE-VRS	100.00%	0.047	0.213
EAF	CR-FDH	83.30%	0.048	0.421
	CE-FDH	100.00%	0.042	0.533
	CR-VRS	83.30%	0.050	0.401
	CE-VRS	100.00%	0.021	0.568
RQ	CR-FDH	88.90%	0.165	0.099
	CE-FDH	100.00%	0.130	0.011
	CR-VRS	88.90%	0.165	0.087
	CE-VRS	100.00%	0.068	0.024
PCE	CR-FDH	88.90%	0.023	0.528
	CE-FDH	100.00%	0.015	0.659

<sup>®</sup> CE is commonly used for discrete data while CR is usually applied to continuous data or when a linear ceiling is assumed. However, the CE-FDH is preferred when a straight ceiling line drawn by CR-FDH does not properly represent the distribution of data around the roofline and reduces the size of the roof area (Dul, 2016).

	CR-VRS	88.90%	0.026	0.521
	CE-VRS	100.00%	0.009	0.674
GDP	CR-FDH	66.70%	0.264	0.003
	CE-FDH	100.00%	0.093	0.034
	CR-VRS	66.70%	0.244	0.004
	CE-VRS	100.00%	0.055	0.040

425 In Table 4, the effect sizes of ICT and GDP based on CR are greater than 0.1, but  
426 the accuracy values are lower than 80%. The effect sizes of EAF and ES under CE and CR  
427 are less than 0.1. The effect size of RQ under CE-FDH is larger than 0.1 yet the value is  
428 less than 0.1 under CE-VRS. In addition, some studies also suggest a significance level of  
429  $p < 0.01$  as a standard (Chi et al., 2022; Bu et al., 2023). On this basis, fsQCA is further used  
430 to identify the necessary condition, and the result is shown in Table 5.

431 As can be seen in Table 5, the consistency of individual condition necessity is  
432 generally low (i.e., lower than 0.9), indicating that no necessary condition is found to  
433 generate high energy efficiency. QCA uses set membership scores and Boolean algebra to  
434 make statements of in-kind necessity (“the presence (or absence) of X is necessary for the  
435 presence (or absence) of Y”), whereas NCA uses variable scores and linear algebra to allow  
436 for making in-degree statements of necessity (“level A of X is necessary for level B of Y”)  
437 (Tóth et al., 2019). Therefore, no single factor is considered necessary to achieve high  
438 energy efficiency performance in this study.

439 Table 5. Analysis of necessity for high energy efficiency using fsQCA

Condition	Consistency	Coverage
ICT	0.737	0.801
EAF	0.562	0.610
RQ	0.728	0.805
PCE	0.361	0.436
GDP	0.656	0.764
~ICT	0.512	0.550
~EAF	0.619	0.667
~RQ	0.466	0.492
~PCE	0.869	0.850
~GDP	0.536	0.541

440 Note: ~ indicates logical non

441 **4.3 Configurations of high energy efficiency**

442 Compared to NCA, fsQCA aims to figure out divergent combinations of conditions  
 443 required to achieve the same result and can produce different solutions. Compared to  
 444 complex solutions, parsimonious and intermediate solutions are easier to understand and  
 445 can reveal required information, thus are mainly analyzed in this study. In the latter solution,  
 446 both core and secondary conditions are obtained, while the secondary variables aid the core  
 447 conditions (Fiss, 2011). This study performs an adequacy analysis by utilizing a frequency  
 448 threshold  $\geq 1$ , a raw consistency  $\geq 0.80$  and a proportional reduction in inconsistency (PRI)  
 449 cutoff  $\geq 0.60$  for proportional reduction. Solution coverage measures the percentage of the  
 450 result sample covered by all solutions and typically needs to exceed 0.3 (Svensson et al.,  
 451 2021). Solution consistency indicates the degree of agreement between results and samples  
 452 and typically needs to exceed 80% (Fiss, 2011). Table 6 reveals the results.

453 Table 6. Configurations with a high efficiency level

Conditions	S1	S2	S3
ICT	●	●	⊗
EAF	⊗	●	●
RQ	●	●	⊗
PCE		⊗	⊗
GDP	●	⊗	⊗
Consistency	0.932	0.991	0.895
Raw coverage	0.462	0.238	0.351
Unique coverage	0.310	0.010	0.188
Solution coverage		0.737	
Solution consistency		0.910	

454 **Note:** (●) shows that the condition variable exists, and (⊗) demonstrates that the condition variable  
 455 does not exist. ● and ⊗ represents core conditions; and ● and ⊗ are edge conditions. Spaces  
 456 manifest that the results are not affected by the conditional variables.

457 Based on the literature analysis, it is evident that the presence of ICT, EAF, RQ,  
458 and GDP usually have positive impacts on efficiency gains, i.e., the presence of the  
459 condition shows that the corresponding values are higher and beneficial to efficiency  
460 improvement. On the contrary, the presence of PCE negatively influences efficiency, for  
461 example, the presence of the condition specifies that the corresponding values are higher  
462 and pose obstacles to efficiency improvement. Under the parsimonious solution, the  
463 consistency and coverage of the group analysis in this study are 0.910 and 0.737,  
464 respectively. The overall consistency is 0.910, indicating that the three configurations  
465 explained 91.0% of the high energy efficiency in the IS industry. This outcome  
466 demonstrates that there is a positive subset relationship between the three configurations  
467 and high energy efficiency performance. The overall coverage is 0.737, indicating that the  
468 research results can cover 73.7% of the cases (Xiong and Sun, 2022).

469 Meanwhile, the three configurations identified in this study show the impact of the  
470 presence or absence of each condition in different configurations on energy efficiency in  
471 the IS sector (Xiong and Sun, 2022). Among them, the configuration S1 reflects high ICT  
472 and high RQ as core conditions, complemented by non-high EAF and high GDP as  
473 marginal conditions; the configuration S2 has high ICT, high RQ, non-high PCE and non-  
474 high GDP as core conditions, complemented by high EAF as marginal conditions; the  
475 configuration S3 has non-high PCE and non-high GDP as core conditions, complemented  
476 by non-high ICT, high EAF and non-high RQ as marginal conditions.

#### 477 **4.4 Pathway Analysis**

478 The above configurations show three pathways to promote energy efficiency with  
479 carbon emission constraint.

##### 480 (1) Regulation, economic and technology-driven pathway

481 Configuration S1 shows that despite the poor production technology structure of IS  
482 companies, high energy efficiency can still be generated under conditions of high socio-  
483 economic level, science and technology, and high governmental governance. The  
484 representative countries of S1 are Germany and Japan. As developed countries, these two  
485 countries have a good accumulation of economic development, a strong level of science  
486 and technology and a matching material base, and a high level of economic development.  
487 In 2020, the two countries ranked 15 and 23 on the global RQ index, respectively, with

488 better governmental governance and advanced awareness and efficient means for policy  
489 formulation in the field of low-carbon environmental protection. Germany is traditionally  
490 a typical IS country where the production equipment is relatively outdated and it is hard to  
491 achieve low-carbon performance at the level of new plants (Hasanbeigi et al., 2016), which  
492 makes Germany lag in the technological and energy structural transformation. In Germany,  
493 traditional production lines dominate IS production, with BF/BOF accounting for almost  
494 70% of total production and the rest produced by electric arc furnaces (Koasidis et al.,  
495 2020). The share of natural gas use in German EAF plants is lower than it is in Mexico,  
496 and the EAF ratio is lower than it is in the United States (Hasanbeigi et al., 2016). In  
497 addition, long expected payback periods and technology risks are obstacles for German IS  
498 companies to make a proactive transition to energy-efficient technology routes (Haider and  
499 Mishram, 2012). Faced with such dilemmas, the German IS industry is actively promoting  
500 digital transformation to improve productivity, quality, and flexibility. ThyssenKrupp Steel,  
501 a leading German IS company who is working to be climate-neutral, uses big data, artificial  
502 intelligence (AI) and internet of things (IoT) technologies to provide customized material  
503 and surface solutions as well as optimized processing technologies to ensure greater  
504 efficiency and resource-saving production<sup>④</sup>.

505 Moreover, the German government has been actively addressing the challenge of  
506 climate change, and since the 1990s, Germany has passed a series of laws to achieve its  
507 energy transition targets in order to become carbon neutral by 2045. In 2015, Germany  
508 signed the Paris Agreement to reduce carbon dioxide emissions and global temperature rise  
509 (Hansen et al., 2019). Germany has also set a target in the Kyoto Protocol to reduce  
510 greenhouse gas emissions by 40% by 2020, compared to 1990 levels. Under the "energy  
511 transition" target, Germany plans to achieve an 80-95% reduction in CO<sub>2</sub> emissions by  
512 2050 compared to 1990. At the same time, Germany aims to increase the share of renewable  
513 energy in the final energy source to at least 60% by 2050. In addition, Germany has set  
514 targets for reducing primary energy demand for heating and transport. In line with this,  
515 Germany's approved coal phase-out law requires all coal and lignite power plants to be  
516 closed by 2038 (Hansen et al., 2019). At the same time, the establishment of a circular

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<sup>④</sup> <https://www.thyssenkrupp.com/en/stories/sustainability-and-climate-protection/the-steel-of-the-future:-digital-and-climate-neutral> (accessed: 23-08-18)

517 economy is also one of the goals of the German packaging bill (Abdelshafy and Walther,  
518 2022). As a result, Germany's energy and industrial sectors will also continue to advance  
519 far-reaching transformation processes. Countries with a better economic level usually have  
520 good infrastructure, abundant human resources, advanced technology, and rich  
521 management experience, allowing greater capacity and more opportunities for efficient  
522 resource allocation and energy efficiency (Liu et al., 2020). Moreover, Germany plays an  
523 important role in the world IS market as it ranked third and fourth globally in terms of  
524 import and export of semi-finished and finished steel products in 2020<sup>⑤</sup>.

525 Another repetitive country is Japan. With the aim of fostering new industrial and  
526 social transformations by ensuring the penetration of scientific and technological  
527 achievements into various fields and regions, Japan's *Fifth Science and Technology Basic*  
528 *Plan* demonstrates its efforts to realize the world's first "super smart society" as "Society  
529 5.0." In the IS sector, all major integrated IS manufacturers are applying AI (Artificial  
530 Intelligence) technologies in their efforts to solve problems in operations and equipment  
531 maintenance, R&D, and production development at the production site (ISIJ, 2022). For  
532 example, Nippon Steel, the largest IS manufacture in Japan, identifies ICT and digital  
533 technology as a critical element for corporate completeness. Digital transformation is being  
534 strongly promoted to make Nippon a digitally advanced company in the IS sector. In order  
535 to innovate production and business processes by making full use of data and digital  
536 technology, a series of measures have been taken to facilitate the development of  
537 digitalization<sup>⑥</sup>. First, ICT System Planning Departments were integrated to promote digital  
538 innovation as advocated in the management strategy. Second, AI (i.e., artificial intelligence)  
539 Solution Section was established to expand and improve AI and optimization technologies.  
540 Third, AI, IoT and other digital technologies are used to develop smarter manufacturing to  
541 optimize achieving advanced stability in production<sup>⑦</sup>.

542 At the same time, the Japanese government has advanced awareness and efficient  
543 tools for policy development in the field of low-carbon development. In 2017, the *Basic*  
544 *Hydrogen Strategy* was developed by the Japanese government. It outlines a vision for

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<sup>⑤</sup> [https://worldsteel.org/steel-topics/statistics/annual-production-steel-data/?ind=T\\_imports\\_sf\\_f\\_total\\_pub/USA/DEU](https://worldsteel.org/steel-topics/statistics/annual-production-steel-data/?ind=T_imports_sf_f_total_pub/USA/DEU)  
[accessed 2023-08-19]

<sup>⑥</sup> NIPPON STEEL. Promotion of Digital Transformation Strategy, <https://www.nipponsteel.com/en/company/dx/>  
[accessed: 23-08-16]

<sup>⑦</sup> NIPPON STEEL. Use of ICT, <https://www.nipponsteel.com/en/company/dx/ict.html> [accessed: 23-08-16]

545 Japan's future low-carbon energy society and the role of hydrogen energy in achieving that  
546 vision. The strategy acknowledges that Japan's energy system faces two key structural  
547 challenges: heavy reliance on imported fossil fuels and geopolitical risks, with the  
548 requirement to swiftly cut greenhouse gas emissions representing another barrier. Japan  
549 seeks to address these issues by innovating and diversifying its energy system in order to  
550 address the fundamental tenets of its strategic energy strategy, including environmental  
551 improvement, economic efficiency, energy security, and safety (Nagashima, 2018). In  
552 response to the government's call to control emissions, and to achieve carbon neutrality by  
553 2050, in its *Long-Term Strategy Under the Paris Agreement as a Growth Strategy*, Japan  
554 has set a goal to cut greenhouse gas emissions by 46% from 2013 levels by fiscal year 2030.  
555 It has outlined a long-term growth vision that takes the energy and industrial sectors into  
556 account. The Japanese IS sector has also announced that it will accept the challenge of  
557 "Zero Carbon Steel" as a separate country for decarbonization, and has already taken  
558 various measures (ISIJ, 2022). Thus, although Japan produces about 3/4 of its crude steel  
559 through the BF/BOF process, its well-developed governmental regulations exert good  
560 supervision for IS producers (He and Wang, 2020).

#### 561 (2) Regulation, technology, and structure driven pathway

562 The representative country of S2 is Spain. Despite its relatively uncompetitive  
563 economic strength, Spain ranks high in terms of RQ due to its strong government  
564 environmental regulations and its participation in relevant EU carbon reduction schemes,  
565 including the EU emission trading scheme (ETS). Environmental regulation has a catalytic  
566 effect on the improvement of energy efficiency and a constraining effect on the low-carbon  
567 development of IS. In addition to this, Spain developed its *Energy Efficiency Strategy*  
568 *2004-2012*, which included two action plans for the years 2005-2007 and 2008-2012,  
569 respectively. The latter was submitted to the National Energy Efficiency Action Plan  
570 (NEEAP) of the EU under the Energy Services Directive with a 2% annual improvement  
571 in energy efficiency as the main goal. In the period 2011-2020, Spain submitted its second  
572 *National Energy Efficiency Action Plan* to the EU, in which the industrial sector is set as  
573 the main area to achieve green and low-carbon development (Travezan et al., 2013).

574 In addition, the Spanish government has introduced a series of policies targeting  
575 digital transformation, such as its Spain 2025 plan launched in 2020, which is expected to



576 invest 140 billion euros over five years, all of which will be used to promote the building  
577 of digital transformation and drive economic relaunch and recovery. These policies  
578 encourage companies to adopt digital technologies and smart manufacturing, providing  
579 policy support for digital transformation. The Spanish government is also investing in  
580 smart manufacturing and digital transformation research and development, such as  
581 supporting digital manufacturing research centers.

582 Another reason for the high energy efficiency of the Spanish IS industry is the high  
583 proportion of electric arc furnace production (Sharma et al., 2021). In recent decades, the  
584 Spanish IS industry has been transformed, with electric arc furnaces replacing blast  
585 furnaces and converters to a large extent. Compared to other European countries such as  
586 Germany, where the BF/BOF production route is widely used, Spain has a favorable  
587 geographical location and the ease of shipping makes the transportation of steel scrap, one  
588 of the main inputs to the EAF, cheaper. In the case of the Celsa Steel Group, a leading  
589 Spanish IS company, sustainability and circular economy are its main development goals.  
590 Currently, the group recycles 8 million tons of scrap per year, making it the largest recycler  
591 in Spain and the second largest in Europe. Celsa is committed to minimizing the impact of  
592 its industrial activities, thus improving energy and environmental efficiency by reducing  
593 energy consumption<sup>®</sup>. As a result, Spain has lower constraints in terms of availability and  
594 cost of scrap, which has contributed to the high energy efficiency of the Spanish IS industry.

### 595 (3) Technology and energy mix-driven pathway

596 Configuration S3 shows that high energy efficiency can be generated under  
597 conditions of high technological structure and low coal dependence, even with insufficient  
598 levels of ICT, regulatory quality, or economic development.

599 The representative country of S3 is Mexico. Mexico is a developing country and  
600 belongs to the MINT group (i.e., Mexico, Indonesia, Nigeria, and Turkey). It ranked 84th  
601 in the world in terms of GDP per capita in 2020. Among the 18 sample countries studied  
602 in this paper, Mexico ranks 14th in terms of ICT level and is a relative laggard in terms of  
603 digital economy level. However, Mexico has a low dependence on coal in the IS production  
604 process and a technology structure more inclined to EAF. Despite attempts at the

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<sup>®</sup><https://www.celsagroup.com/en/services/recycling/#:~:text=Recycling%20CELSA%20Group%E2%84%A2%2C%20with%20eight%20million%20tons%20of,the%20second%20largest%20ferrous%20scrap%20recycler%20in%20Europe.> (Accessed 2023-08-19)

605 governmental level to eradicate poverty, the number of people living in poverty within  
 606 Mexico has increased. Such uneven and unstable economic development also posts a  
 607 constraint in the development of ICT within Mexico. In Mexico, about 50% of households  
 608 do not have access to Internet services, and rural areas are at a clear disadvantage in terms  
 609 of Internet access (Mora-Rivera and García-Mora, 2021). The geographical, technological,  
 610 economic, social, and cultural inequalities and heterogeneity that still exist in Mexico act  
 611 as barriers to the dissemination of the Internet within its borders (Martínez-Domínguez and  
 612 Fierros-González, 2022).

613 The high energy efficiency of the Mexican IS industry is mainly driven by the  
 614 technological structure of it IS production and cleaner energy consumption, in the context  
 615 of both economic and digital development disadvantages. In the IS production process,  
 616 Mexico uses EAF to produce a large proportion of IS, a proportion even higher than  
 617 Germany's, and the intensity of CO2 emissions from electric furnace steel is lower than  
 618 the BF/BOF route, which means that when producing of the same amount of IS, Mexico's  
 619 EAF route can produce less CO2 by reducing undesired output to improve energy  
 620 efficiency. At the same time, 98% of the fossil fuels used in Mexican EAF plants are natural  
 621 gas, which has a lower emission factor compared to other coal-based fossil energy sources,  
 622 which leads to a lower average emission factor for Mexican fuels, further contributing to  
 623 the energy efficiency of the Mexican IS industry (Hasanbeigi et al., 2016).

624 **4.5 Robustness test**

625 Referring to the ideas of Schneider and Wagemann (2012), this study raises the  
 626 consistency threshold by 0.05, i.e., 0.85 instead of 0.80, and starts the analysis again using  
 627 a more stringent threshold (see Table 7). The outcome in Table 7 shows that the new  
 628 grouping is consistent with the analytical outcome listed in Table 6, validating that the  
 629 applied methodology is suitable in this study.

630 Table 7. Results of robustness tests for configuration analysis

Conditions	S1	S2	S3
ICT	●	●	⊗
EAF	⊗	●	●
RQ	●	●	⊗

	<b>PCE</b>		⊗	⊗
	<b>GDP</b>	●	⊗	⊗
	Consistency	0.932	0.991	0.895
	Raw coverage	0.462	0.238	0.351
	Unique coverage	0.310	0.010	0.188
	Solution coverage		0.737	
	Solution consistency		0.910	

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### 5. Discussion

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In addition, although there are discrepancies with the results of some studies, the outcomes of this study are in line with the findings of related studies to some extent, as shown in Table 8.

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Table 8. Conclusion comparison between this article and other relevant literature

Theme	Conclusion of this article	Conclusion of relevant literature
Energy efficiency of IS sector	The energy efficiency performance of the IS sector in developed countries is generally better than that in developing countries.	China's IS production energy intensity was about 1.5 times higher than that of the US (Hasanbeigi et al., 2014). IS production efficiency of market economy countries being generally higher than that of planned economies (Nielsen, 2017).
	The energy efficiency performance of the IS sector in Mexico is better than US and China.	The Mexican IS industry was more energy efficient and less carbon intense than US and China (Rojas-Cardenas et al., 2017).
Determinants of energy efficiency	Improvement of digital economy is conducive to improving the energy efficiency of the IS sector.	Digitization is a key topic in R&D of the European steel industry especially in Belgium, Germany, Italy and Sweden (Arens, 2019). Combining a digital technology application with a management strategy for behaviour modification would benefit energy efficiency gains in

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Germany, Norway and the UK (Stroud et al., 2020)

Developing countries can enhance the share of clean energy in IS production by increasing the EAF ratio, thus improving energy efficiency.

Structural changes in the IS sector may help to significantly reduce energy and carbon intensity (Hasanbeigi et al., 2014; Hasanbeigi et al., 2016).

Higher regulatory quality is conducive to the improvement of energy efficiency in the IS sector.

The European steel industry has significant concerns over energy efficiency and compliance with EU environmental regulations (Stroud et al., 2020).

In the process of IS production, excessive reliance on coal poses obstacles for efficiency gains.

Substitution of coke with pelletized biocarbon can be an interesting option for low-carbon development of the steel industrial in Europe and China (Gul et al., 2021).

The economic level enhances energy efficiency of IS production.

GDP and investment climate exert the biggest influence on energy efficiency in the long run (Flues, 2015).

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638

639 Specifically, in terms of national-level energy efficiency comparison, most studies  
640 found that advanced economies usually had better performance compared to developing  
641 countries or emerging markets. For example, Hasanbeigi et al. (2014) found that for the  
642 whole iron and steel production process, the final energy intensity in China was about 1.5  
643 times that of the U.S. in the base-case analysis. Nielsen (2017) selected 14 market countries  
644 represented by Japan, Spain, the U.S. and the U.K. and 7 planned economies represented  
645 by China to compare the productive efficiency in the IS sector. This study found that the  
646 efficiency level of market countries was remarkably higher than it was in planned  
647 economies, however, a convergence pattern of efficiency value was observed across the  
648 countries.

649 In terms of determinants of efficiency gains, both Arens (2019) and Stroud et al.  
650 (2020) demonstrated that all major actors of the European steel industry, especially  
651 Germany, are active in the field of digitizing this industry to facilitate resource efficiency,

652 energy efficiency and low carbon transformation. Hasanbeigi et al. (2016) found that the  
653 higher share of EAF contributed greatly to low-carbon development of IS in Mexico,  
654 making the country have lower carbon dioxide emissions intensity of steel production than  
655 China, Germany, and the US. The study of Gul et al. (2021) pointed out that solid product  
656 of biomass pyrolysis can facilitate industrial decarbonization and energy efficiency gains  
657 for Europe and China because they both still have a significant percentage of BF-BOF  
658 plants. In addition, Stroud et al. (2020) noticed that steel plants in Germany and Norway,  
659 which are subject to several layers of environmental legislation and compliance, usually  
660 have strong motivations for innovation to improve energy efficiency.

661 However, our conclusion is not always consistent with the conclusions of studies  
662 on similar topics, due the differences in research sample, focus, observation period, and  
663 method used. For example, Flues (2015) found that GDP and investment climate exert the  
664 biggest influence on energy efficiency in the major steel producing European countries,  
665 namely Germany, Italy, Spain, France and the UK. This conclusion is supported by  
666 pathway S1 but not pathway S2 in our research. The possible reason is that our analysis  
667 uses configuration analysis that emphasizes the combination effects of different factors as  
668 opposed to estimating the net effect of a given indicator.

669 Moreover, as can be seen in Table 8, in terms of evaluation technique, most studies  
670 used single factor analysis or basic radial DEA approaches to estimate the energy efficiency  
671 level of the IS sector. However, this study utilizes a hybrid measure while considering  
672 byproducts of IS production as well as inter-period comparison and further ranks efficient  
673 countries to obtain more accurate efficiency values. In terms of analytical perspective, most  
674 research selected the determinants for efficiency improvement by logical reasoning based  
675 on literature review. In accordance, this study constructs a theoretical framework to select  
676 the key influencing technological, organizational, and environmental factors. In terms of  
677 pathway identification, few studies paid attention to the possible interaction among  
678 determinants, whereas this study adopts systematic thinking and uses qualitative  
679 comparative analysis techniques to observe various configurations to achieve efficiency  
680 improvement and to avoid shortcomings of traditional regression analyses.

681 **6. Conclusion and implications**

682 **6.1 Conclusion**

683 This study estimates energy efficiency with carbon emission constraints of the IS  
684 industry in G20 countries using the method of global super EBM with undesirable output,  
685 and further explores the heterogeneous factor configurations of high-energy-efficient  
686 performance combining NCA and fsQCA techniques. In so doing, differentiated profiles  
687 of low-carbon development model of the IS industry with different national conditions and  
688 development states are uncovered and discussed accordingly.

689 Specifically, the following research findings are based on the empirical tests.

690 (1) The low-carbon development level of the IS industry in G20 countries showed  
691 an upward trend in fluctuation and increased by 0.25% during the observation period. The  
692 efficiency performance of developed countries is generally higher than that of developing  
693 countries. Fortunately, the efficiency gap between these two groups is narrowing down  
694 over the years, indicating that a catching-up effect for the developing countries, represented  
695 by China, is contributing to energy conservation and emission reduction of the global IS  
696 sector. As the largest crude steel producer worldwide, China ranks 13th-15th among G20  
697 countries in terms of energy efficiency in the IS industry due to its lack of steel scrap, which  
698 not only causes significant environmental impacts but also directly affects the EAF share  
699 in IS production (Zhang et al., 2023).

700 (2) The result of NCA analysis demonstrates that no individual factor constitutes a  
701 necessary condition for energy efficiency in the IS industry, and the results of fsQCA also  
702 confirm this conclusion. The configuration analysis shows that there are three pathways to  
703 achieve high energy efficiency for countries with different backgrounds, that is, the  
704 regulation-economic-technology driven path (i.e., S1: high ICT and high RQ as core  
705 conditions with non-high EAF and high GDP as marginal conditions), the regulation-  
706 technology-production driven path (i.e., S2: high ICT, high RQ, non-high PCE and non-  
707 high GDP as core conditions with high EAF as marginal condition) , and the technology-  
708 energy structure driven path (i.e., S3: non-high PCE and non-high GDP as core conditions,  
709 complemented by non-high ICT, high EAF and non-high RQ as marginal conditions). This  
710 outcome indicates that there is no one-size-fits-all solution for countries to achieve

711 efficiency gains in the IS industry. In other word, specific paths and measures need to be  
712 selected for a given country to adapt to its own conditions and utilize its resources.

713 (3) Typical countries of S1 are Germany and Japan. Their high level of economic  
714 development, comprehensive government regulations, as well as advantages in  
715 infrastructure, abundant human resources, and rich management experiences, provide  
716 effective guidance and supervision for IS enterprises to improve energy efficiency. A  
717 typical country of S2 is Spain. This type of country is relatively less competitive in terms  
718 of economic level, but has higher regulation quality, digital level and production structure.  
719 In addition to implementing environmental tax policies and encouraging the use of green  
720 energy to improve energy efficiency, such countries usually have higher EAF share and  
721 digital level. A typical country of S3 is Mexico. For this category of countries, although  
722 they don't have advantages in science and technology, economic level, or governance  
723 quality, they usually have EAF-based production technology and more environmentally  
724 friendly energy input systems.

## 725 **6.2 Policy implications and limitations**

726 The following policy implications are posited for the low-carbon development of  
727 the IS industry based on the research findings and discussion presented above.

728 First, although a catching-up effect is observed, the efficiency gap in the IS industry  
729 across countries with different economic levels is still significant. Therefore, international  
730 industrial cooperation, especially technical exchange, and cooperation in energy  
731 conservation and emission reduction represented by hydrogen metallurgy, the use of  
732 biomass as a reducing agent, and CO<sub>2</sub> capture and storage technologies need to be strongly  
733 advocated. In addition, how to further exert the spillover effects of technology,  
734 management, and environmental governance of advanced countries in low carbon IS  
735 development and narrow down the efficiency gap between nations need to be carefully  
736 considered.

737 Second, the exploration of high energy efficiency in the IS sector reveals reference  
738 paths for countries with divergent backgrounds and conditions. Specifically, for countries  
739 lacking competitiveness in economic and technological levels, the technical structure of  
740 domestic IS production can be adjusted to change from BF/BOF to a more energy-efficient  
741 EAF route. It can drive production through the economic and technological level of society.

742 At the same time, government supervision should be supplemented to restrict the  
743 standardization of enterprises' production and pollution discharge through forced  
744 regulation and persuade them to transform their production input into clean energy. For  
745 example, the IS production route and energy structure cannot be completely changed  
746 temporarily due to the actual demand. However, extensive market demand, advanced  
747 technologies, and rich human resources as well as managerial experiences provided by  
748 strong economic strength can also effectively promote efficiency gains.

749 Finally, as the world's largest crude steel producer, China's transformation from  
750 using a BF/BOF to an EAF route cannot be fully realized in the near future due to its  
751 development stage of industrialization. However, this technical direction is still a focal  
752 point in the long run. Although China has made progress in terms of regulatory quality and  
753 digital development, it still lags behind compared to advanced economies worldwide<sup>®</sup>.  
754 Therefore, China also needs to further strengthen environmental regulations, supply-side  
755 structural reform, dual economic cycle, technological innovation and digitalization of the  
756 IS sector. In addition, China's IS sector needs to make more efforts in developing clean  
757 energy such as hydrogen energy to replace coal-based energy, reducing the by-products of  
758 IS production process from the root, and advocating for the low-carbon transition of the  
759 sector.

760 In terms of research limitation, first, this study does not incorporate spatial relations  
761 into the analytical framework yet. However, spatial correlations across countries with  
762 shorter economic, cultural, and/or geographical distance may represent similar trends in  
763 development paths. Moreover, spill-over effects of efficiency gains may also occur due to  
764 geographical impacts. Therefore, future studies are encouraged to incorporate spatial  
765 factors into the analyses to reveal more in-depth and comprehensive pathways for the low-  
766 carbon transition of the IS sector. Second, different types of environmental regulations such  
767 as public participation, voluntary, and information-based measures can be incorporated  
768 into the framework to reveal the combination effects of regulatory tools. Last but not least,  
769 future studies could expand the sample to cover more countries and regions in the steel

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<sup>®</sup> In 2020, the digitization rate of enterprises in China's IS industry is only 30% (source: Head Leopard Research Institute. 2021 China's Iron Industry Digital Transformation Brief Report, [https://pdf.dfcfw.com/pdf/H3\\_AP202104071481758230\\_1.pdf](https://pdf.dfcfw.com/pdf/H3_AP202104071481758230_1.pdf). Accessed: 2023-08-19)



770 industry, especially the "Belt and Road" countries to identify more realization paths of low  
 771 carbon development in the IS industry.

772 **Acknowledgement**

773 This study is supported by National Social Science Fund of China (22BJY138).

774 **Appendix**

775 The abbreviations used in this article are listed in Table A1.

776 Table A1 Abbreviations

No.	Full name	Abbreviation	No.	Full name	Abbreviation
1	iron and steel	IS	15	group 20	G20
2	greenhouse gas	GHG	16	Mexico, Indonesia, Nigeria and Turkey	MINT
3	data envelopment analysis	DEA	17	Brail, Russia, India, China, and South Africa	BRICS
4	epsilon-based measure	EBM	18	Intergovernmental Panel on Climate Change	IPCC
5	necessary condition analysis	NCA	19	International Energy Agency	IEA
6	fuzzy-set qualitative comparative analysis	fsQCA	20	World Steel Association	WSA
7	information and communication technology	ICT	21	principal component analysis	PCA
8	electrical arc furnace	EAF	22	world governance index	WGI
9	blast furnace/ basic oxygen furnace	BF/BOF	23	regulatory quality	RQ
10	ceiling envelopment with a free disposal hull	CE-FDH	24	technology-organization-environment	TOE
11	ceiling regression with a free disposal hull	CR-FDH	25	proportional reduction in inconsistency	PRI
12	Ceiling envelopment with varying return to scale	CE-VRS	26	world development index	WDI

13	ceiling regression with varying return to scale	CR-VRS	27	purchasing power parity	PPP
14	European Union-Emission trading Scheme	EU-ETS	28	National Energy Efficiency Action Plan	NEEAP

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